

Item: 10.3

REPORT CLASSIFICATION	✓	CATEGORY OF PAPER	✓
Official	✓	Proposes specific action	✓
Official: Sensitive Commercial		Provides assurance	
Official: Sensitive Personal		For information only	

BOARD

30 JULY 2024

Report Title:

Integrated Care System - Infrastructure Strategy

Purpose of report

In response to NHS England's request for every Integrated Care System (ICS) to develop a 10-year system-wide infrastructure strategy, the strategy aligns with our Integrated Care Partnership (ICP) strategy (*Better Health and Wellbeing for All*) and sets out how we are going to work better together across the region to optimise our infrastructure in support of delivering better health and care services.

Key points

As a key and critical document for the Integrated Care Board (ICB) and our partner organisations, the Infrastructure Strategy draws from, and supports, the ICB's Strategic vision, objectives, and priorities, setting out a framework for system-wide infrastructure planning, decision making and operational management thereby supporting the system's evolving health and care needs.

The Strategy has been prepared in support of the ICBs transformational plans and sets these in the context of the existing infrastructure to identify actions to meet these service plans and aspirations.

National policy initiatives affecting the infrastructure are incorporated in the strategy including the new hospitals in the New Hospital Programme and our target to be '*the greenest English region by 2030*'.

As service strategies and plans are developed, they will be aligned to this strategy, enabling developments to be both affordable and deliverable from the perspective of our infrastructure and associated investment and/or divestment perspectives.

This Infrastructure Strategy introduces some new terminology that has been developed nationally by NHS England (NHSE) for describing NHS Infrastructure (Core Flex and Tail) which in turn will provide support and challenge for future investment prioritisation and funding locally and nationally.

The Infrastructure Strategy sets our 10-year capital investment requirements to deliver infrastructure upgrades, new accommodation, key equipment, and digital data and technology (DDaT) infrastructure in alignment with our objectives and ways of working.

Finally, the strategy set outs the key actions to be delivered across the final two quarters of the financial year 24/25, including the establishment of an Infrastructure Programme Management Office to coordinate and lead on aspects of delivery.

This strategy will be formally submitted to NHSE on 31st July 2024 in line with agreed national timescales.

Risks and issues						
The strategy and its delivery will be subject to, and dependent upon, significant national and regional investment. At the time of writing not all funding sources have been identified.						
Assurances						
This strategy has been approved and endorsed by the ICS Infrastructure board.						
This strategy has been presented in draft form to the ICBs Finance, Performance, and Investment Committee (FPIC) as a subcommittee of the Board and received full support.						
Recommendation/action required						
The Board is asked to review and endorse the ICS Infrastructure Strategy prior to NHSE submission on 31 st July 2024.						
Acronyms and abbreviations explained						
DDaT – Digital Data and Technology ICB – Integrated Care Board ICS – Integrated Care System ICP – Integrated Care Partnership NHSE – NHS England						
Executive Committee Approval	N/A - Supported by FPIC, which includes several Executive Director members.					
Sponsor/approving executive director	Professor Graham Evans, Chief Digital and Infrastructure Officer/SIRO					
Date approved by executive director	15/07/2024					
Report author	Claire Colgan, Director, Turner and Townsend on behalf of Professor Graham Evans and SRO James Duncan, Chief Executive, CNTW					
Link to ICP strategy priorities (please tick all that apply)						
Longer and Healthier Lives						✓
Fairer Outcomes for All						✓
Better Health and Care Services						✓
Giving Children and Young People the Best Start in Life						✓
Relevant legal/statutory issues						
Note any relevant Acts, regulations, national guidelines etc						
Any potential/actual conflicts of interest associated with the paper? (please tick)	Yes		No	✓	N/A	
If yes, please specify						
Equality analysis completed (please tick)	Yes		No	✓	N/A	
If there is an expected impact on patient outcomes and/or experience, has a quality impact assessment been undertaken? (please tick)	Yes		No	✓	N/A	

Key implications:	
Are additional resources required?	No, not for the strategy development.
Has there been/does there need to be appropriate clinical involvement?	Yes
Has there been/does there need to be any patient and public involvement?	No
Has there been/does there need to be partner and/or other stakeholder engagement?	Yes, multiple system-wide stakeholders have been integral to the development of this strategy.
Has there been/does there need to be appropriate finance or digital involvement?	Yes, full financial and digital engagement has taken place.