



North East and
North Cumbria

ICB Finance Plan Summary

2026/27 – 2028/29

1. Allocation and Programme Growth

	2026-27		2027-28		2028-29	
	%	£m's	%	£m's	%	£m's
ALLOCATION GROWTH (net of any Convergence)						
Programme	2.7%	193.7	2.9%	213.2	3.1%	233.9
Delegated Primary Medical services	1.3%	9.6	1.3%	9.3	1.2%	8.9
Delegated POD	1.9%	7.6	1.8%	7.6	1.9%	7.8
Delegated Specialised Commissioning	3.1%	25.1	3.1%	25.5	3.0%	25.9
Running Costs	2.1%	1.0	2.1%	1.0	2.1%	1.1
Total Allocation growth		237.0		256.6		277.6
PROGRAMME GROWTH ASSUMPTIONS						
Tariff Uplift	2.03%		2.0%		2.0%	
Tariff Efficiency	-2.00%		-2.0%		-2.0%	
Net Tariff Impact	0.03%	1.6	0.0%	0.0	0.0%	0.0
Elective	2.0%	23.5	2.0%	23.2	2.0%	23.7
Non Elective	2.4%	23.6	1.6%	16.1	3.1%	31.7
A&E	1.8%	5.5	1.7%	5.3	1.8%	5.7
Maternity	2.0%	4.0	2.0%	4.1	2.0%	4.2
Community	2.0%	18.3	2.0%	19.1	2.0%	19.9
Community left shift	4.2%	28.0	5.1%	37.3	5.5%	42.8
BCF	3.0%	10.4	3.2%	11.3	3.3%	11.9
Mental Health & Learning Disabilities	2.0%	15.7	2.0%	16.3	2.0%	16.5
MHIS	2.0%	0.0	2.0%	0.0	2.0%	0.0
Other commissioned services	2.0%	0.9	2.0%	1.0	2.0%	0.9
CHC	4.7%	31.1	4.7%	28.1	4.7%	29.3
S117	4.7%	9.9	4.7%	9.2	4.7%	9.9
Prescribing	0.1%	0.7	3.5%	23.0	3.3%	22.4
Excluded Drugs and Devices Growth	5.6%	11.2	5.5%	11.6	5.3%	11.8
CNST	8.0%	6.9	5.9%	6.9	5.5%	6.9
RAG Distance from target	0.0%	2.7	0.0%	2.7	0.0%	0.0
Total Programme growth		193.9		215.3		237.7
Balance on Programme growth		(0.2)		(2.1)		(3.8)

2028/29 assumptions applied in line with 2026/27 and 2027/28 approach shared on 15 January

2. ICB Efficiency Requirement

	2026-27		2027-28		2028-29		Totals
	%	£m's	%	£m's	%	£m's	£m's
RECURRENT EFFICIENCY TARGETS							
Out of Hospital Care							
AACC	3%	18.5	3%	19.3	3%	20.2	57.9
Prescribing	3%	19.5	3%	20.1	3%	21.7	61.3
Service Reform		30.0		30.0		30.0	90.0
Estates		1.0		1.0		-	2.0
ICB Transition							
£19 per head target (Presentational)		25.1					25.1
Total Recurrent efficiency target		94.0		70.4		71.8	236.3
Total Non Recurrent efficiency target		27.0		42.1		32.1	101.2
Total Overall efficiency target		121.1		112.5		103.9	337.5

3a. Source and Application of Funds (continued)

Pre-commitments and Unfunded Pressures

	2026-27			2027-28			2028-29		
	£m's Rec	£m's NR	£m's Total	£m's Rec	£m's NR	£m's Total	£m's Rec	£m's NR	£m's Total
Precommitments									
Non Recurrent support to system providers		70.6	70.6		53.4	53.4		36.8	36.8
ICB 25-26 planned surplus to system providers	11.8		11.8			0.0			0.0
Unfunded Pressures									
Acute Independent sector activity	15.0		15.0			0.0			0.0
AACC (Inflation and package growth)	17.1		17.1	17.9		17.9	18.7		18.7
Section 117 (Inflation and package growth)	5.4		5.4	5.9		5.9	6.3		6.3
Prescribing (Price and Item growth)	19.7		19.7	19.7		19.7	20.4		20.4
ADHD ASD Assessments (Activity growth)	7.0		7.0	5.0		5.0	5.0		5.0
Other Pressures	5.0		5.0	5.0		5.0	5.0		5.0
Precommitments & Unfunded pressures	81.1	70.6	151.7	53.5	53.4	106.9	55.4	36.8	92.3

4. Risk & Mitigations

	2026-27		2027-28		2028-29	
	%	£m's	%	£m's	%	£m's
RISKS						
Elective activity		22.0		10.0		5.0
AACC (Inflation and Package growth)	1%	5.7	1%	6.0	1%	6.2
Section 117 (Inflation and Package growth)	1%	1.8	1%	2.0	1%	2.1
Prescribing (Price and Item growth)	1%	6.6	1%	6.6	1%	6.8
Efficiency under delivery		7.0		15.0		20.0
UEC Marginal Rate		5.8		5.9		6.1
Total Risk		48.9		45.4		46.2
MITIGATIONS						
ARRS Underspend		(3.5)		0.0		0.0
POD Contingency		(14.2)		(14.7)		(15.2)
Total Mitigation		(17.7)		(14.7)		(15.2)
Unidentified Mitigations		31.2		30.7		31.0