



North East and North Cumbria

REPORT CLASSIFICATION	✓	CATEGORY OF PAPER	✓
Official	✓	Proposes specific action	
Official: Sensitive Commercial		Provides assurance	✓
Official: Sensitive Personal		For information only	✓

BOARD MEETING	
28 March 2023	
Report Title:	Finance, Performance and Investment (FPI) Committee Highlight report
Purpose of report	
To provide Board members with an overview of items considered and discussed at the FPI committee	
Key points	
A summary of the highlights from the February and March 2023 FPI Committee meetings	
Risks and issues	
<ul style="list-style-type: none"> Work is ongoing to develop operational and financial plans for 2023/24 however initial draft financial plans showed a significant deficit across the ICS. This reflects the underlying recurring financial position in 2022/23, which has been largely mitigated through non-recurring benefits and efficiencies, together with additional unfunded pressures expected in 2023/24. Whilst significant work is continuing to reduce the deficit, and updates will be provided to Board on 28 March, delivery of a balanced financial plan for 2023/24 will be a significant challenge. There continues to be a number of potential financial risks to manage in 2022/23 across the system, although work to review pressures and identify mitigations has resulted in unmitigated potential financial risk reducing significantly for 2022/23. Work continues across the system to manage this position with delivery of a balanced system position expected. 	
Assurances	
For the Board to gain assurance that the FPI Committee is undertaking the relevant discussions and approvals in line with its Terms of Reference	
Recommendation/action required	
<p>The Board is asked to:</p> <ul style="list-style-type: none"> Note the contents of the committee highlight report; Receive the approved January and February minutes for information 	

Acronyms and abbreviations explained						
Sponsor/approving executive director	David Chandler, Interim Executive Director of Finance					
Report author	Richard Henderson, Director of Corporate Finance Jen Lawson, General Manager					
Link to ICB corporate aims (please tick all that apply)						
CA1: Improve outcomes in population health and healthcare						
CA2: tackle inequalities in outcomes, experience and access						
CA3: Enhance productivity and value for money						✓
CA4: Help the NHS support broader social and economic development						✓
Relevant legal/statutory issues						
Note any relevant Acts, regulations, national guidelines etc						
Any potential/actual conflicts of interest associated with the paper? (please tick)	Yes		No		N/A	✓
If yes, please specify						
Equality analysis completed (please tick)	Yes		No		N/A	✓
If there is an expected impact on patient outcomes and/or experience, has a quality impact assessment been undertaken? (please tick)	Yes		No		N/A	✓
Key implications						
Are additional resources required?	N/A					
Has there been/does there need to be appropriate clinical involvement?	N/A					
Has there been/does there need to be any patient and public involvement?	N/A					
Has there been/does there need to be partner and/or other stakeholder engagement?	N/A					

Finance, Performance and Investment (FPI) Committee Highlight Report

Introduction

The purpose of the FPI Committee is to provide oversight and assurance to the Board in the development and delivery of a robust, viable and sustainable, system financial plan. The committee reviews and scrutinises the financial performance of both the ICB and NHS organisations within the ICB footprint, as well as having an overview of overall operational performance and investments.

Summary report

The FPI Committee, chaired by Jon Rush, Non-Executive Director, met on 2 February (approved minutes attached) and 2 March. The March minutes will not be approved until the next meeting scheduled for 6 April, hence why they are not circulated with this report.

As the Board received an update at its meeting on 24 January regarding the FPI Committee meeting held on 1 December and 5 January, this update will cover 2 February and 2 March 2023 meetings. The approved minutes from 5 January are also attached for information.

2 February 2023

The Committee were provided with an ICB financial performance update, which demonstrated at Month 9 that the ICS is on track to deliver the planned breakeven position, reporting a small surplus of £20k.

A performance position update was provided by the Executive Chief of Strategy & Operations.

Key areas highlighted were:

- Handover delays
- 12 hour delays in A&E from decision to admit
- Ambulance response times
- Elective care
- Cancer
- Mental health

A presentation by the Executive Chief of Strategy & Operations on Operational planning submission 2023/24 detailing the requirements, process and submission timescales.

The Interim Executive Director of Finance presented the Resource Allocation Group terms of reference for approval. The purpose of this group is to support the ICB to discharge its responsibilities regarding resource allocation and implement recommendations relating to findings from the Allocations Task & Finish Group

2 March 2023

An update was received on the latest financial performance of both the ICB and ICS for 2022/23. The Committee discussed the work that had been undertaken across the system to manage the significant potential financial risks and agree forecast outturn positions across the ICS to enable overall delivery of a balanced position.

A further update on the latest performance position was provided by the Executive Chief of Strategy & Operations. Key areas highlighted were;

- The improvement in ambulance handover delays achieved in January 2023 has largely been sustained into the first few weeks of February
- Patients waiting in A&E more than 12 hours following decision to treat has decreased significantly in January 2023 to 1583 following a significant increase to 2347 in December 2022
- Category 2 ambulance response times mean performance has since improved from 1:36:22 in December 2022 to 32:24 in January 2023.
Although the number of patients waiting over 78 weeks for elective care 2022 compared to November levels, unvalidated weekly data shows a decrease in recent weeks across NENC to 990 (w/e 29 Jan), with a particular reduction at South Tees.
- The plan to reduce reliance on inpatient care (IP) care for adults with learning disabilities trajectories is off track overall as at 13/2/23, with a total of 168 patients in IP care, working towards no more than 71 adults in NENC by 2023/24, due to a spate of new admissions

The Committee reviewed the latest risk register position for assurance along with the Board Assurance Framework. The Committee considered risk appetite levels and agreed further discussion would take place as part of scheduled Committee development sessions.

Following a discussion around the Committee's responsibilities in respect of capital funding and estates strategy in particular, the terms of reference of the Committee were reviewed again to ensure they remain relevant and appropriate. Certain amendments to clarify responsibilities were proposed which will be presented back to Board for formal approval in due course.

An update was received by both the Executive Chief of Strategy & Operations and the Executive Director of Finance on the latest position in respect of draft operational and financial plans for 2023/24, and the actions being taken to review and update plans across the ICS ready for final submission in March 2023.

Recommendation

The Board is asked to:

- Note the contents of the committee highlight report;
- Receive the approved January and February minutes for information