Official



## **ICB** Financial Delegation

All financial delegations are to the substantive post-holders listed. Only where specifically indicated may the delegation be exercised by their deputy.

The approval of the Delegated Financial Limits is reserved to the ICB.

For invoice/purchase order/order/credit memo and journal approval limits see operational authorised signatory list.

## **Financial Delegations - Contents**

<u>Section</u>	Title
1	Capital Projects & Assets
2	Contracts / Tenders
3	Quotations
4	Income Generation and Research & Development Contacts
5	Petty Cash
6	Engagement of Solicitors
7	Payroll Expenditure
8	Losses & Write-Off of Debts
9	Special Payments
10	Budgetary Control
11	Bank accounts and Payment Methods
12	Fraud and Irregularity
13	External audit – non audit services
14	Investments
15	Grants
16	Healthcare Packages
17	Delegated Primary Care Commissioning

## Better health and wellbeing for all...

Ref	Responsibility	Delegation Arrangements	Notes
1	Capital Projects & Assets		
1.1	Approval of capital business cases including PFI schemes/other schemes and granting, terminating or extending leases:		Finance Performance & Investment Committee notes: These fall within the remit of this committee; a) where a budget has
	Up to and including £250,000	ICB Director of Finance	already been made available;
	Up to and including £500,000	ICB Chief Executive <u>or</u> ICB Executive Director of FinanceChief Finance Officer	<ul> <li>b) where the scheme of delegation permits;</li> <li>c) subject to compliance</li> </ul>
	Up to and including £5,000,000 except where these may give rise to significant qualitative, reputational or financial risk in which case these must be referred to Finance, Performance and Investment Committee ('Finance Performance & Investment Committee') or ICB for decision.	Both ICB Chief Executive <u>and</u> ICB Executive Director of FinanceChief Finance Officer	with the ICB's financial policies
	Greater than £5,000,000	Finance Performance & Investment Committee	
1.2	Capital expenditure variations over the original business case figure:		
	Up to and including £250,000	ICB Director of Finance	

## Page **2** of **14** Version 3.0 (Governance Handbook Issue 9)

Ref	Responsibility	Delegation Arrangements	Notes
	Up to and including £500,000	ICB Chief Executive <u>or</u> ICB Executive Director of FinanceChief Finance Officer	
	Up to and including £5,000,000	Both ICB Chief Executive <u>and</u> ICB <u>Executive Director of FinanceChief Finance</u> <u>Officer</u>	
	Greater than £5,000,000	Finance Performance & Investment Committee	
1.3	Maintenance of the capital asset register	Nominated Finance Officer	Nominated Finance Officer to be determined by the ICB Executive Director of FinanceChief Finance Officer.
1.4	Approval of asset disposals: Where asset has a residual value of less than £100,000	ICB Chief Executive <u>or</u> ICB Executive Director of FinanceChief Finance Officer	The Nominated Finance Officer must be informed of all disposals (whatever their value) to enable the asset register to be updated.
	Greater than £100,000	Finance Performance & Investment Committee	Disposals include those items that are obsolete, obsolescent, redundant, or cannot be repaired cost effectively.
2	Contracts / Tenders		
2.1	For goods and services up to £25,000 in value	Informal price testing (best practice is to obtain 3 quotes)	Relevant UK procurement thresholds as of 1 January 2022 are:

Ref	Responsibility	Delegation Arrangements	Notes
	For goods and services between £25,000 and relevant UK procurement	Need at least 3 competitive quotes	Standard Goods and Services (non-healthcare) = £138,760
	threshold		Light Touch Regime (health and social care services) =
	Above relevant UK procurement threshold	Formal tender/procurement process to be followed	£663,540 Both inclusive of VAT where applicable
2.2	Financial appraisal of companies	ICB Executive Director of FinanceChief	Nominated Finance Officer to
	identified as potential tenderers	Finance Officer or Nominated Finance Officer	be determined by ICB Executive Director of FinanceChief Finance Officer.
2.3	Waiver of less than the requisite number of tenders/quotes:		The reason for waving the requisite number of tenders must be recorded and signed
	For all contracts less than £250,000 (life time value) including Capital projects/works, goods and services	ICB Executive Director of FinanceChief Finance Officer or ICB Finance Director	and dated by those with delegated authority.
	For all contracts of £250,000 (life time value) and above	ICB Chief Executive <u>and</u> ICB Executive Director of FinanceChief Finance Officer	
2.4	Authorisation of single tender/single quote		Where a single tender/single quote is sought or received, the ICB shall as far as
	For all contracts less than £250,000 (life time value)	ICB <u>Executive Director of FinanceChief</u> <u>Finance Officer</u> <u>or</u> ICB Finance Director	practical, determine that the price to be paid is fair and
	For all contracts of £250,000 (life time value) and above	ICB Chief Executive <u>and</u> ICB Executive Director of FinanceChief Finance Officer	reasonable and that details of the investigation are recorded.
			Where a single tender/single quote is authorised, the reason

Ref	Responsibility	Delegation Arrangements	Notes
			for this must be recorded and signed and dated by those with delegated authority. This must be reported at the next audit committee.
2.5	Permission to consider late tenders	Individual ICB Executive Directors <u>and</u> ICB Director of Finance (or nominated deputy)	
2.6	Signing of contracts, letters of intent or variations (where contract approved in accordance with ICB delegated financial limits)		Where contract/variation appropriately approved in accordance with delegated financial limits.
	Contracts/variations up to £250,000 (life time value)	Individual ICB Director or Senior Manager up to relevant individual delegated financial limit	
	Contracts/variations up to £1,000,000 (life time value)	Individual ICB Director or Executive Director (e.g. relevant Director of PlaceDelivery),	
	Contracts/variations over £1,000,000	Individual ICB Executive Director	
3	Quotations		
3.1	Evaluation of quotations between £25,000 and relevant procurement threshold	ICB Executive Director of FinanceChief Finance Officer or	
		ICB Executive Director <u>or</u>	
		Nominated Finance Officer	

Page **5** of **14 Version 3**.0 (Governance Handbook Issue 9)

Ref	Responsibility	Delegation Arrangements	Notes
4	Income Generation and Research & De	velopment Contacts	
4.1	Approval of income generation contracts or research and development contracts		Those greater than £500,000 must be reported to Finance
	(including variations & extensions):		Performance & Investment Committee for information.
	Less than £250,000	ICB Executive Director of FinanceChief Finance Officer or ICB Finance Director	
	Greater than £250,000	ICB Chief Executive <u>or</u> ICB Executive Director of Finance Chief Finance Officer & Executive Director	
5	Petty Cash		
5.1	Authorisation of petty cash payments: Disbursements up to and including £100	Nominated Petty Cash Officer	Nominated Petty Cash Officer to be determined by ICB Executive Director of FinanceChief Finance Officer.
	Disbursements over £100	ICB Executive Director of FinanceChief Finance Officer or ICB Finance Director	
6	Engagement of Solicitors		
6.1	Engagement of Solicitors	Engagement of solicitors must be approved in accordance with the legal services Standing Operating Procedure, which will be maintained by the Executive Director of Corporate Governance, Communications and Involvement.Chief Corporate Services Officer	Approval of relevant legal costs must be in line with individual delegated financial limits.
7	Payroll Expenditure		

Ref	Responsibility	Delegation Arrangements	Notes
7.1	Engagement, re-engagement, re- grading employees, (permanent or temporary)	ICB Executive Director	Authorisations must be within the limit of the approved budget and funded establishment.
7.2	Remuneration for substantive staff on VSM contracts or non Agenda for Change e.g. clinicians and non- executives	Remuneration Committee or ICB Board for Remuneration Committee members (except those delegated to NHS England)	In accordance with Scheme of Reservation and Delegation. Taking account of relevant NHS England and DHSC guidance.
7.3	<ul> <li>All Off-payroll engagements where:</li> <li>Cost is less than £245/day</li> <li>Engaged for less than 6 months</li> <li>And not in roles of significant influence</li> <li>Where any of the above are not met</li> </ul>	ICB Chief Executive <u>or</u> ICB <u>Executive Director of FinanceChief</u> <u>Finance Officer</u> <u>and</u> ICB Executive Director	
7.4	Authorisation of travel and expenses claims Claims exceeding £1,000 for any single month and/or claims older than 3 months (whatever their value) Expenses of the ICB Chair	Line Managers as outlined in the Authorised Signatory List ICB Chief Executive <u>or</u> ICB <u>Executive</u> <u>Director of FinanceChief Finance Officer</u> ICB Chief Executive <u>or</u> ICB <u>Executive</u> <u>Director of FinanceChief Finance Officer</u>	

Ref	Responsibility	Delegation Arrangements	Notes
	Expenses of the ICB Chief Executive	ICB Chair <u>or</u> ICB <u>Executive Director of</u> <u>FinanceChief Finance Officer</u>	
7.5	Study leave and associated expenses / training expenses	ICB Executive Director <u>or</u> ICB Finance Director <u>and</u> Line Manager	
7.6	Authorisation of timesheets with a value of less than £2,500 Authorisation of timesheets with a value	Line Manager ICB Executive Director <u>or</u> ICB Finance	No authorisations may exceed the conditions of an individual's contract. Values should be estimated
	of £2,500 or over	Director	based on number of hours x rate for that grade.
7.7	Authorisation of early retirement, redundancy and other termination payments to staff where there is a cost to the ICB	Remuneration Committee or ICB Board for Remuneration Committee members (except those delegated to NHS England)	Taking account of relevant NHS England and DHSC guidance and any additional approval that may be required.
8	Losses & Write-Off of Debts		
8.1	Authorisation of debt write-off and losses:		Must be presented to Audit Committee for information.
	Less than £50,000	ICB Executive Director of FinanceChief Finance Officer or ICB Finance Director	All losses greater than £300,000 must also be approved by NHS England
	£50,000 to £300,000	Finance Performance & Investment Committee	
	Greater than £300,000	ICB Board (and NHS England)	

Ref	Responsibility	Delegation Arrangements	Notes
8.2	Authorisation to refer debts to debt collection agency	ICB Executive Director of FinanceChief Finance Officer or ICB Finance Director	Where this course of action risks adverse publicity the matter must first be discussed with the ICB Chief Executive and/or ICB Chair.
9	Special Payments		
9.1	As part of the HR process, authorisation of special payments, including: staff compromise agreements; and ex-gratia payments: Up to £10,000 Up to £95,000 £95,000 and over	ICB Finance Director ICB Executive Director of FinanceChief Finance Officer ICB Chief Executive or ICB Executive Director of FinanceChief Finance Officer and ICB Chair	All special payments must be reported to Audit Committee. Refer to ICB losses and special payments guide which includes delegated limits. No special payments exceeding delegated limits shall be made without the prior approval of NHS England. Any special payments over £95,000 require NHS England approval along with all special severance and retention payments.
10	Budgetary Control		
10.1	Approval of budgets and resources Delegation of budgets Approval to spend	ICB Board ICB Executive Director of Finance Chief Finance Officer	The approval of budgets and resources will usually take place during March for the following financial year

Ref	Responsibility	Delegation Arrangements	Notes
		Budget Holder/ Manager is permitted to incur costs in accordance with their budgets & authorisation limits	
10.2	Approval of budget virements:		ICB Finance Director approval relates to budgets delegated to
	Up to and including £500,000	ICB Finance Director	relevant place.
	Up to and including £1,000,000	ICB Executive Director of FinanceChief Finance Officer	
	Over £1,000,000		
		Finance Performance & Investment Committee	
10.3	Approval of transfers from reserves	ICB Executive Director of FinanceChief	As above
		Finance Officer or ICB Finance Director	
11	Bank Accounts and Payment Methods		
11.1	Opening of bank accounts or changes to banking arrangements	ICB Executive Director of FinanceChief Finance Officer or ICB Finance Director	Governing Banking Services only.
			Must be reported to the next Finance Performance & Investment Committee meeting.
11.2	Signing of cheques for cash, signing of	ICB Executive Director of FinanceChief	
	other cheques, and authorisation of electronic payments, cheque and BACs	Finance Officer or	
	payment schedules	ICB Finance Director <u>or</u>	

Page **10** of **14** Version 3.0 (Governance Handbook Issue 9)

Ref	Responsibility	Delegation Arrangements	Notes
		Nominated Finance Manager	
11.3	Approval of credit card / payment card arrangements, including opening of any new accounts	ICB Executive Director of FinanceChief Finance Officer	Individual credit card transactions to be approved in line with delegated financial limits.
12.0	Fraud and Irregularity		
12.1	Counter fraud and corruption work in accordance with Secretary of State's Directions	ICB Executive Director of FinanceChief Finance Officer or ICB Finance Director	In liaison with Local Counter Fraud Specialist, Counter Fraud Operational Service and Police as appropriate
12.2	Investigation of suspected cases of irregularity not related to fraud or corruption	ICB Chief Executive <u>or</u> ICB Executive Director & ICB Executive Director of FinanceChief Finance Officer	
13	External audit – non audit services		
13.1	Any non-audit services provided by the appointed external auditor must comply with the requirements of National Audit Office (NAO) Auditor Guidance Note 01 (AGN/01). Non-audit services up to £50,000	ICB Chief Executive <u>or</u> <del>Executive Director</del>	Any proposed services must comply with NAO AGN/01, including total non-audit services being below 70% of audit services and complying with the prohibited services listed in NAO AGN/01.
		of FinanceChief Finance Officer	
	Non-audit services over £50,000		

Ref	Responsibility	Delegation Arrangements	Notes
		ICB Chief Executive or Executive Director of FinanceChief Finance Officer and Audit Committee	All non-audit services agreed must be reported to Audit Committee.
14	Investments		
14.1	Investment decisions	Refer to individual delegated financial limits for approval of expenditure on administrative and commissioning budgets	
15	Grants		
15.1	Decisions to award grants <u>up to and</u> including £250,000.	Refer to individual delegated financial limits for approval of expenditure on administrative and commissioning budgets	The Chief Executive or another Executive Director to be the nominated deputy in the absence of the Chief
	Decisions to award grants of over £250,000	ICB Chief Contracting and Procurement Officer (or nominated deputy) and an ICB Director of Finance	Contracting and Procurement Officer.
16	Healthcare Packages		
16.1	Approval of Individual Packages of Care (including Continuing HealthCare (CHC, Funded Nursing Care (FNC), S117 health packages, and children's health packages:		Individual Health care packages to be considered and awarded in accordance with relevant legislation. Relevant commissioning
	Up to budget delegation limit	Commissioning Manager or Senior Manager	manager may be employed by ICB, NECS or other partner organisation such as Local
		ICB Nurse Director	Authority or NHS Provider

Page **12** of **14** Version 3.0 (Governance Handbook Issue 9)

Ref	Responsibility	Delegation Arrangements	Notes
	Packages above the Commissioning Manager budget delegation limit Packages above the ICB Nurse Director's budget delegation limit	ICB Executive Area DirectorChief Delivery Officer or ICB Executive Chief Nurse, AHP and People Officer	Trust in accordance with relevant placed based delegation arrangements. Relevant budget delegation limits are set out in Financial Limits document and authorised signatory list.
17	Delegated Primary Care Commissioning Expenditure		
17.1	<ul> <li>The ICB shall ensure that any decisions in respect of the Delegated Functions and which exceed the financial limits set out below are only taken:</li> <li>a) by the individuals set out in column 2 of Table 1 below; and</li> </ul>	See Table 1 below	NHS England may, from time to time, update Table 1 by sending a notice to the ICB of amendments to Table 1.
	b) following the approval of NHS England (if any) as set out in column 3 of the Table 1 below.		

ICB Chief Executive Officer or	
ICB Chief Executive Officer or	
Executive Director of FinanceChief Finance Officer or Chair	NHS England Head of Legal Services and Local NHS England Team Director or Director of Finance
ICB Chief Executive Officer or Executive Director of FinanceChief Finance Officer or Chair	Local NHS England Team Director or Director of Finance or NHS England Region Director or Director of Finance or NHS England Chief Executive or Chie Financial Officer
ICB Chief Executive Officer or Executive Director of FinanceChief Finance Officer or Chair	Local NHS England Team Director or Director of Finance
	Chair ICB Chief Executive Officer or Executive Director of FinanceChief Finance Officer or Chair ICB Chief Executive Officer or Executive Director of FinanceChief Finance Officer or

Page **14** of **14** Version 3.0 (Governance Handbook Issue 9)